

SCoREBOARD

Triparty Collateral Management – H2 2023

French NSG

Background

Since publication of the [Collateral Management Harmonisation Report](#) in December 2017, the Advisory Group on Market Infrastructures for Securities and Collateral (AMI-SeCo) has made a number of significant breakthroughs in its ambition to create a **Single Collateral Management Rulebook for Europe (SCoRE)**.

What is SCoRE?

SCoRE defines common rules for managing collateral in Europe. These rules will replace the fragmented legacy standards, structural constraints and complex and diverse market practices that exist across Europe today. Implementation of SCoRE should remove operational impediments to the availability, usage and mobility of collateral. Market participants in AMI-SeCo have committed to implementing the SCoRE Rulebook, with the first set of rules due to be implemented by November 2024. Their implementation efforts are regularly monitored by AMI-SeCo which facilitates an active dialogue with market participants on issues related to the clearing and settlement of securities and to collateral management.

National stakeholder groups (NSGs) are coordination forums that have been established in the markets covered by the AMI-SeCo to support the implementation of the Single Collateral Management Rulebook for Europe (SCoRE).

SCoRE contains 17 Standards related to triparty collateral management (published as the [SCoRE Standards for Triparty Collateral Management](#)). Implementation progress is monitored twice per year.

Introduction

This summary report presents the results of the H2 2023 monitoring exercise conducted by the French NSG with the involvement of the following stakeholders:

There are two TPAs monitored in the French market

- 2 TPAs – BNP Paribas and Euroclear France

The findings of the monitoring exercise reflect the Milestones roadmap in place by the time the survey closed (i.e., 13 October 2023) and do not yet consider the AMI-SeCo reflections on the rescheduling of the existing SCoRE Standards implementation deadline from 8 April 2024 to 18 November 2024 (in line with the rescheduling of ECMS). In this monitoring exercise, participants were expected to have achieved all the milestones up to Milestone 11 inclusive “Final external communication on SCoRE” (with a deadline of 22 May 2023) as described in section 3 below.




Section 1 presents the key takeaway. Section 2 depicts the entity compliance status with the standards. Section 3 provides an overview of the progress against the individual milestones and section 4 focuses on concluding remarks.

1 Key takeaways

Implementation of the Triparty Collateral Management Standards in the French Market is experiencing some delays.

The two reporting entities fully responded to the survey in a timely manner. The French NSG secretariat continues its close follow-up on triparty standards for the months to come in order to ensure the timely implementation of future milestones. This section presents the key findings of the survey for each entity type.

Summary of the monitoring exercise ¹

	 Response Rate	 Implementation Status	Are all milestones 1 to 11 inclusive achieved?	Will the last milestone 13 be implemented on time (i.e. by 08 April 2024)?
TPA - BNP Paribas	Survey submitted	Implemented 8.33% Implementation started 75% Analysis started 0% Analysis not started 0% Non applicable standards 16.6% Replies not submitted 0%	No	12/24
TPA - Euroclear France	Survey submitted	Implemented 11.1% Implementation started 47.2% Analysis started 41.6% Analysis not started 0% Non applicable standards 0% Replies not submitted 0%	No	12/24

TPA – BNP Paribas

BNP Paribas TPA is experiencing delays in the implementation of the standards for Triparty Collateral Management. This entity expects to meet all future implementation milestones -with a 8-months delay- by December 2024.

BNP Paribas (BNPP) has fully completed the monitoring survey in a timely manner. 8.33% of the TPA standards (at the granular level of standards sub points) have already been implemented by this agent while implementation has started for 75% of them (16.6% being non applicable to this TPA with a restrained business). This is an improvement compared with the implementation results obtained in the previous monitoring round (H1 2023) where analysis had only started for 47.2% of the TPA standards.

Out of the 20 sets of standards gathered in the SCoREBOARD applicable to this agent's triparty business, which does not encompass the collateralisation of Eurosystem central bank credit operations, 3 have been fully implemented and 11 are on schedule for implementation (an improvement compared with the previous monitoring round where one set of standard was behind schedule). Others are deemed non-applicable, since this TPA does not plan for now to provide to its clients triparty management within the ECMS. These figures set expectations for the near future. BNPP has achieved milestones (1 to 8) on time but expects nevertheless to meet all the next implementation milestones with a 8-months delay, by December 2024.

¹ Green: on track; Yellow: slight delay; Red: area of attention

TPA – Euroclear France

Euroclear France is not on track to complete all the milestones. Adoptions of the Single Triparty Model (STM) will only start in 2024. Euroclear France is currently giving priority to the adaptations needed to secure the continuity of its Floating Collateral Management Service (FCM). It has committed to deliver a detailed adaptation plan to the STM by the beginning of 2024.

Euroclear France has completed the monitoring survey in a timely manner. 11.1% of the TPA standards (at the granular level of sub points) have already been implemented and 47.2% are under implementation, which is a significant improvement compared to the last monitoring round (when the same figure stood at only 5.5%). The analysis has started for 41.6% of the remaining standards (versus 83.3% during the previous monitoring). These figures demonstrate Euroclear France's commitment to comply with the SCoRE triparty standards in the medium-term, notwithstanding the delayed adoption of the Single Triparty Model (STM).

All in all, progress is consistent with the CSD's decision to prioritise all the necessary adaptations to secure the continuity of its Floating Collateral Management service by the go-live of the ECMS (the FCM being already used in production by its clients). Furthermore, given the operational dependency between Euroclear France and Euroclear Bank, and in the light of the recent connection of the latter to T2S, Euroclear France decided to postpone the implementation of the STM. Nonetheless, Euroclear committed to deliver a detailed adaptation plan to the STM by the beginning of 2024.

Out of the 20 sets of standards gathered in the SCoREBOARD below, 4 have now been adopted (blue), compared to 3 during the H2 2022 monitoring round, and 8 are on schedule for implementation. The implementation of the 8 other applicable standards is marked as behind schedule (marking a significant improvement compared to the last monitoring round where all 16 other applicable standards were marked as behind schedule). Indeed, some parts of the data elements and the ISO 20022 messaging started to be implemented (which resulted in assigning most of the standards 2 to 11 as being on track for implementation).

Finally, if Euroclear France has reached in due time the first two milestones as well as the milestone 11, it anticipates a delay for all the milestones starting from milestone 3 to 10 and milestone 12 (planned for March 2024). The final milestone 13 should be reached at the end of 2024 for the aforementioned reasons.

CCPs

LCH SA, the French CCP, has not already started adaptations to relevant triparty standards

CCPs are monitored in their role as users of Triparty Collateral Management Services. As such, they are assessed on their ability to communicate with their TPAs using ISO 20022 messaging. While LCH SA is aware of the existence of triparty standards and has initiated talks with Euroclear France on the topic, the CCP has not yet started the related adaptations and has not yet finalised the planning to reach full compliance.

NCB

Banque de France will adopt the Single Triparty Model in April 2024,

Banque de France is on track to implement the SCoRE standards for Triparty Collateral Management by April 2024.

2 Compliance level with the standards

This section provides an overview of the current status of compliance with the triparty collateral management standards. TPAs are monitored on an individual basis and are assigned a colour-code status in accordance with the methodology outlined in figure 2 below.

Figure 2

Standards implementation status as defined in the AMI-SeCo framework document



- The Standard has been implemented
- Implementation of the Standard is on schedule (based on the agreed milestones)
- Implementation is behind schedule (based on the agreed milestones)
- Implementation has not started

Table 1

Compliance level with the standards

STANDARD	TPA - BNP Paribas	TPA - Euroclear France
1: ISO 20022 messaging	G	Y
2: Initiation	G	G
3: Increase	G	G
4: Decrease	G	G
5: Revaluation	G	G
6: Cancellation	G	G
7: Unilateral removal	G	Y
8: Reporting on flows	G	G
9: Reporting on stocks	G	G
10: Closure	G	G
11: Handling of CA	N/A	Y
12: Partial settlement	B	B
13: Reference data	G	Y
14: Usage of baskets	B	B
15: Future dated	B	B
16: Operating hours	N/A	B
17: Cut-off Times Rule 1	N/A	Y
17: Cut-off Times Rule 2	N/A	Y
17: Cut-off Times Rule 3	N/A	Y
17: Cut-off Times Rule 4	N/A	Y

3 Progress against the milestones

This section tracks market stakeholders progress in implementing the standards against the 13 set milestones identified by the AMI-SeCo.

The milestones facilitate consistent implementation across markets (given the long-term efforts that are needed) and avoids issues remaining undetected until the deadline to achieve compliance and implementation of the standards. The Milestone dates refer to the timeline in place at the moment of survey closing (i.e., 13 October 2023) and do not yet consider the AMI-SeCo reflections on the rescheduling of the existing SCoRE Standards implementation deadline from 8 April 2024 to 18 November 2024.

Table 2
Milestones identified by AMI-SeCo

Milestone	Description	Date
M1	Analysis Started: Have you commenced an in-depth analysis of all applicable SCoRE Standards in order to identify and document all the changes required to internal processes and procedures in order to comply with the SCoRE Standards?	30/06/2020
M2	Initial Communication: Has initial high-level communication with external stakeholders on the changes introduced by SCoRE commenced?	01/03/2021
M3	Analysis Completed: Have you completed an in-depth analysis of all applicable SCoRE Standards?	31/07/2021
M4	Documentation Completed: Have you documented all the internal processes and procedures which need to be adapted in order to comply with the SCoRE Standards?	31/12/2021
M5	Detailed External Communication: Has detailed communication started regarding (i) upcoming changes in business processes, (ii) messaging formats and usage guidelines (in the case of new messages based on non-registered latest drafts by SWIFT) and (iii) planned testing activities been provided to users?	31/12/2021
M6	SCoRE Adaptation Started: Have you started to adapt/develop the processes and procedures in order to comply with the SCoRE Standards?	01/01/2022
M7	SCoRE Adaptation Complete: Have you completed the necessary adaptations/developments for the processes and procedures in order to comply with the SCoRE Standards?	30/06/2022
M8	Internal Testing Started for SCoRE: Have you started to test the changes to your internal processes and procedures which have been introduced in order to comply with the SCoRE Standards?	01/07/2022
M9	Internal Testing Complete for SCoRE: Have you completed the necessary internal testing?	10/03/2023
M10	External Testing Started for SCoRE: Are you in a position to test the changes introduced in order to comply with the SCoRE Standards with your user community (i.e. CSD participants / Collateral Givers and Collateral Takers in the context of the Standards applicable to TPAs)?	22/05/2023
M11	Final External Communication on SCoRE: has final communication to users been provided (i.e. updated user guide to reflect the changes implemented, final message usage guidelines for A2A communication) related to the SCoRE Standards?	22/05/2023
M12	External Testing Completed for SCoRE: Is the testing of the changes introduced in order to comply with the SCoRE Standards with your user community completed (i.e. CSD participants / Collateral Givers and Collateral Takers in the context of the Standards applicable to TPAs)?	16/02/2024
M13	SCoRE Standards Implemented: have the SCoRE Standards been implemented?	08/04/2024

The current H2 2023 monitoring exercise focuses on milestones 1 to 11 given that Milestone 11 “Final external communication on SCoRE” (with a deadline of 22 May 2023) was meant to have been achieved by the time the survey closed.

In each survey round, all the entities are asked to confirm (on a yes/no basis) whether the milestones will be met by the set milestones dates. If it is not the case, they are also asked the expected date for when the milestone will be reached.

For the milestones which had to be achieved by the time the survey closed: the blue colour code is assigned to those milestones that have been successfully achieved. Milestones that will only be achieved later than their set deadline are assigned a yellow status with indication of the likely date of achievement.

For the milestones that are only due to be achieved after the current reporting cycle: the green colour code indicates that the entity anticipates achieving that future milestone on time. A yellow status indicates that the milestone is foreseen to be met later than the set milestone date. In this case, the date of achievement anticipated is also indicated in the table.

Table 3
Expectation of achieving the milestones at the set dates

	TPA - BNP Paribas	TPA - Euroclear France
Milestone 1 June 2020	Yes	Yes
Milestone 2 March 2021	Yes	Yes
Milestone 3 July 2021	Yes	03/24
Milestone 4 December 2021	Yes	03/24
Milestone 5 December 2021	Yes	03/24
Milestone 6 January 2022	Yes	03/24
Milestone 7 June 2022	Yes	03/24
Milestone 8 July 2022	Yes	03/24
Milestone 9 March 2023	03/24	03/24
Milestone 10 May 2023	03/24	03/24
Milestone 11 May 2023	01/24	Yes
Milestone 12 February 2024	09/24	03/24
Milestone 13 April 2024	12/24	12/24

4 Concluding remarks

BNP Paribas – which provides a restrained TPA service (no collateral management for monetary policy operations) – has met milestones 1 to 8 on time but expects to meet milestone 9 (Internal Testing Complete for SCoRE) to milestone 12 (External Testing Completed for SCoRE) with a 7-months delay- in September 2024. Overall, this actor plans to reach all future milestones with a 8-months delay, in December 2024, compared to the ECMS go-live date of April 2024. As explained in this report, Euroclear France will not implement the STM by April 2024 due to its operational dependency on Euroclear Bank. However, it will ensure the continuity of its current Floating Collateral Management (FCM) service, by launching all the necessary adaptations before the launch of ECMS. Nonetheless, Euroclear committed to deliver a detailed adaptation plan to the STM – and hence to the SCoRE standards – by the beginning of 2024.

© European Central Bank, 2024

Postal address 60640 Frankfurt am Main, Germany

Telephone +49 69 1344 0

Website www.ecb.europa.eu

All rights reserved. Reproduction for educational and non-commercial purposes is permitted provided that the source is acknowledged.

For specific terminology please refer to the [ECB glossary](#) (available in English only).